

Growth.



Report to the
Community 2017



MESSAGE FROM THE PRESIDENT AND CHAIRMAN OF THE BOARD



Dianna Kunz

Dear Friends,

By your side, we have watched the state of Colorado change and grow. Since 1896, it has been our goal to always focus on the present needs of our evolving community. This year was no different, and we continued on the path of growth — expanding our diverse service offerings to reflect what's best for our clients throughout Denver and the entire state of Colorado.

As the population of Colorado increased, we found a great number of individuals and families in the community looking for more affordable housing options. Hearing this call, we at Volunteers of America Colorado Branch, shifted to respond.

We have developed and are continuing to develop new affordable housing facilities in communities with large populations of seniors, low-income families, and veterans. The Brandon Center, formerly a shelter for homeless women and children, is being reshaped to

better fit the needs of the surrounding community, which is predominantly struggling to find long-term and affordable housing. While Brandon's future redesign is planned to become a low-income housing facility, we have been able to partner with a nonprofit and offer the facility for use as a short-term shelter in the meantime.

As we grew our housing services, we also focused on growing ties with our mission partners — improving the technological systems needed to reach our most vulnerable neighbors. The OneHome system, which we started working with early last year, connects us to homeless shelters across the community, helping our case managers to quickly locate and assist the individuals qualified for our services. Ultimately, this tool helps us to reach and provide services to a greater number of individuals in a more timely and organized manner.

Through our cross-company growth, even our Meals on Wheels Program has diversified to serve a greater population within the community. Partnering with Jewish Colorado, we continue to offer kosher meals for our Jewish clients throughout Denver and Northern Colorado.

As Colorado's population and demographic landscape continues to change, we will adapt with it, rising to meet the challenges of the future, while staying true to our ultimate mission: helping America's most vulnerable. We couldn't do this without your generous donations, volunteer service, and community outreach. It is our hope that as Colorado continues to grow, so will the number of open hands and hearts looking to serve. Thank you for all of your support, compassion, love and prayer through this time of expansion.

Sincerely,

Dianna Kunz, *President and CEO*

Rick Bruno, *Chairman of the Board of Directors*

MISSION STATEMENT

Volunteers of America Colorado Branch seeks to identify and serve the basic needs of the most vulnerable individuals and families in the communities we serve.

2017 AWARDS

Each year, Volunteers of America gives awards to individuals, businesses and foundations that have gone above and beyond in their service to our mission. We are pleased to announce the 2017 Annual Award recipients:

**EXCELLENCE IN
GOVERNMENT**
VA Homeless Unit

**OUTSTANDING
CORPORATION**
Niagara Bottling

**OUTSTANDING
FOUNDATION**
The Salah Foundation

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Kimber Daley
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Shamrock Foods - Denver

A STAFF PERSPECTIVE: **GROWING PAINS**

It is undeniable that we are living in a time of growth. In the past 10 years, Colorado has gained over 800,000 people – with the majority showing up in the last four years alone. The growth won't stop once Denver is full. Colorado's State Demography Office predicts Greeley and Fort Collins will more than double in population by 2050, while the Western Slope will grow by two-thirds, making our service centers in Northern Colorado and the Western Slope even more important.

Weld and El Paso counties are growing, too. El Paso County, which houses Colorado's largest population of veterans, is on track to pass Denver as the state's most populated, increasing the service need for our nation's heroes.

Yet, despite record demand, there are only 30,000 new housing units being built a year, with only 3,000 of them considered affordable in Denver. The boom in housing development has brought the rise of prices – and Denver area rents are pushing out our neighbors.

We've seen the housing crisis reach every corner of our programs – families with children in our early childhood education programs are struggling to find homes that meet their growing families' needs; seniors on our Meals on Wheels routes are losing their apartments and homes due to high rents or inflated property taxes; and veterans are struggling with an increasing amount of barriers to find housing and are sleeping on the street or in shelters.

At Volunteers of America, we've responded to this with growth of our own. With innovation powering our intentions, we're reexamining, repurposing and recreating how we grow within the community to provide affordable housing to all.



The lobby of the newly opened Meadows at Montbello.

This new housing is specifically for seniors ages 62 and older within 30/50/60 percent of area median income. The outdoor area includes bocce ball courts, raised garden beds, picnic areas and a perimeter walking path.

GRAND OPENING: THE MEADOWS AT MONTBELLO

Joining Montbello Manor this year is a new sister facility: The Meadows at Montbello.

The new state-of-the-art facility has 86 units, a community room, business center, exercise room, craft room, TV lounge, and a rooftop patio. This new

GROUNDBREAKING: THE RESIDENCE AT BOULEVARD ONE

In partnership with the Denver Housing Authority, we're developing a 72-unit, mixed-income apartment community at Niagara Street and Archer Place on the east side of Denver. The project is located within Boulevard One, which is the final phase of the Lowry Air Force Base redevelopment. The four-story building will contain one-, two- and three-bedroom apartments for families. The property will feature a community room, indoor kids' center, a rooftop deck, a playground, and an adjacent park. Opening in 2018.



The Residence at Boulevard One under construction.

GAME CHANGING: BRANDON COURTYARD

Our beloved Brandon Center for homeless women and children has been reimagined. During its existence, the true need of the community was revealed: affordable housing. Now it's being redesigned to permanently house families in 104 new apartments. Amenities will include a lounge/kitchen area, training rooms, an indoor kids' space, a 4th level resident indoor space, a 4th level outdoor deck, and a beautiful courtyard. Breaking ground in 2018.



Brandon Courtyard future remodel.

A DATA-BASED PERSPECTIVE: CLIMBING COSTS

No matter which zip code you look in, rent costs are too high. According to a map provided by the National Low-Income Housing Coalition, our residents would have to make over \$34 an hour in order to afford a two-bedroom apartment in downtown Denver, where we have both Sunset Park and Sunset Towers apartment buildings. We purchased our properties over time and, thankfully, we can afford to keep our residents in these central and walkable neighborhoods.

Here's a breakdown of the minimum hourly wage required to afford a two-bedroom apartment in each of the Denver Metro Area neighborhoods in which we provide housing:

<i>Our Property</i>	<i>Zip Code</i>	<i>Required Hourly Wage</i>
Brunetti Lofts	80205	\$22.69
Casa de Rosal	80204	\$21.35
Girard Place	80231	\$20.58
Montbello Manor & Meadows at Montbello	80239	\$25.19
Sunset Park & Sunset Towers	80202	\$34.81
Westgate Tower	80209	\$24.42
Westminster Commons	80030	\$18.27
Irving Street Women's Residence	80219	\$21.92

A SYSTEM PERSPECTIVE: HOUSING INDIVIDUALS WITH COORDINATED ENTRY



Shirley was chronically homeless for six years before being housed in a low-income apartment.

According to the most recent Point-In-Time Survey, there are almost 6,000 individuals living on the streets of Denver that could potentially benefit from a low-income housing option. However, due to lack of a phone or access to internet, chronically homeless individuals potentially eligible for higher level housing interventions are difficult to locate and even more difficult to locate a second or third time.

This past year, Volunteers of America Colorado started working as one of the lead agencies for the Metro Denver continuum of care's (COC) coordinated entry system, OneHome, which aims to solve this problem.

OneHome connects with case managers from various nonprofit organizations working with the most vulnerable homeless individuals in Metro Denver to help determine and pursue the most appropriate housing intervention. An individual, family or unaccompanied youth at one of the various service centers and nonprofits serving people experiencing homelessness in Denver can meet with a case manager to complete a standardized assessment tool which details their personal information and relevant circumstances. They are then prioritized by the vulnerability score from the assessment tool, as well as factors including

PERSPECTIVES ON GROWTH

length of time homeless, mental health, substance use and physical health. The ultimate goal: keep track of and permanently place those households who absolutely need it the most, based on client choice and the available resources. Program Manager, Megan Morales, compared the process to that of “matchmaking” – “we are trying to find the best fit for this person and the community.”

Once an individual is housed in a supportive housing program, they have regular access to a case manager and the tools necessary to make the placement a long-term success. Although the list of individuals needing housing intervention is far longer than the available subsidized supportive housing resources, OneHome has organized and streamlined the process for greater success.



Volunteers delivering a hot meal in Five Points.

A VOLUNTEER PERSPECTIVE: HOME IS WHERE THE HOPE IS

Colorado natives and long-time Meals on Wheels volunteers, Kip and Rhonda Hardcastle, remember what Denver was like before the enormous influx of growth.

“Things have really changed. We see developers coming into these small neighborhoods – scraping away the old homes and putting in giant apartment complexes and these ugly, modern condos. They’re everywhere.”

Kip and Rhonda have faithfully served at Volunteers of America since their early retirement more than 17 years ago, delivering meals to the homebound elderly in Northwest Denver two or three times every week. They are passionate about the volunteer work, the wonderful people they meet, and the friendships and stories they’ve collected over the years.

However, working with seniors that are often low-income and immobile has also exposed them to some of the heartbreaking circumstances this population is facing

through the massive growth and subsequent housing crisis in Denver.

Many of the seniors they once visited on a regular basis are no longer on their route. One of these less fortunate seniors is Linda, a sweet, 77-year-old retired businesswoman and fellow Colorado native.

Linda previously lived alone in a quaint, Northwest Denver neighborhood in the same house in which her parents raised her. Her husband and daughter passed away many years ago, but she was able to make ends meet using her retirement savings and social security. She always looked forward to her special Meals on Wheels visits with Kip and Rhonda, as they were the only regular visits she received. “We would always put her at the end of our scheduled route so that we could stay and chat with her, sometimes for hours. Rhonda always brought her little gifts and holiday dinners,” Kip recalls.

Unfortunately, when the property taxes in the area rapidly increased a couple years ago, Linda was put in a tight spot. She soon fell behind on her payments and lost her treasured family home.

Continued.....

PERSPECTIVES ON GROWTH

Continued from previous page.....

Linda was devastated, but even more terrified for the future.

Thankfully, with help from remaining family, she was able to secure low-income housing through a government-subsidized senior housing facility in Wheat Ridge, where Kip and Rhonda still visit her from time to time.

Linda is doing “okay,” Kip says. Although she enjoys the fellowship a senior center offers, she spends the majority of her time alone in her room. And she misses her home – her real home – and all the special memories it held.

As for that home? It stands empty and cold, awaiting redevelopment, untouched since Linda was removed six months ago.

This is an all too common occurrence in recent years, one that Kip and Rhonda have seen play out time and time again. Many times in their experiences, the story ends more abruptly than this. Elderly clients can lose their will to live once losing their home.

When asked why they continue to serve Meals on Wheels, even in the face of hardships and heartbreak, Kip and Rhonda say it’s simple. “We want to help these people stay happy and healthy in their own homes as long as possible.”

A CLIENT PERSPECTIVE: FINDING MY “LITTLE ALAMO”

Volunteers of America’s Handyman Program Coordinator, Wayne Chitwood, knows firsthand what it feels like to purchase a home in Denver. “Appreciation” and “gratitude” are the first words that come to his mind – “I owe everything to Volunteers of America.”

It is the ultimate goal for every person we serve at Volunteers of America to find their own permanent residence. Wayne, who is not only an employee but also a former client, knows how difficult this process can be without the necessary support.

Wayne, a decorated Vietnam veteran, first connected with Volunteers of America while spending time at the Seniors’ Resource Center in Wheat Ridge. When he was homeless, he would visit the center often to play pool, improve his computer skills, and receive a bagged lunch. At the time, he had no idea that this bagged lunch came from Volunteers of America’s own kitchen.

It was through this center that Wayne secured a job as a “senior worker” at Volunteers of America in 2005, splitting a 40-hour week between the Handyman Program and the Family Motel. He immediately felt a passion for non-profit



Wayne stands proudly in front of his “little Alamo.”

work, and enjoyed helping people in dire circumstances similar to his own.

Shortly after being hired, he was promoted to Program Coordinator of the Handyman Program. Unfortunately, even with his new position, he still could not afford housing in Denver.

That is when Brunetti Lofts came into the picture. Brunetti Lofts, which opened just months after Wayne was hired, is a low-income, “transformational” apartment complex operated by Volunteers of America and intended for homeless families and individuals working towards permanent home ownership.

Coworkers, turned friends, helped him purchase everything he needed to live in his one-bedroom apartment at Brunetti Lofts, where he resided for six years.

During this time, Wayne saved money for a home with the help of financial counseling from a Volunteers of America case manager. When he was ready to buy a house, the organization also matched part of his savings for a down payment, as they do for many residents working towards home ownership.

It was these financial and educational resources which enabled Wayne to purchase his current home, a small stucco house in Globeville which he lovingly refers to as his “little Alamo.”

To this day, Wayne sees people he met while homeless still living on the streets.

“I feel so fortunate that I was able to get help. Someone cared enough about me to give me an opportunity to make it on my own.”

Now, Wayne’s goals for the future are to travel, prepare for retirement and, perhaps, even start his own nonprofit landscaping business for seniors in need. He says working with Volunteers of America has made him realize just how many caring and loving people are out there. “I could not have done it without their help. They made me a success story!”

LEGACY SOCIETY



The Ballington & Maud Booth Legacy Society acknowledges the leadership of individuals who have provided a planned gift to Volunteers of America. Through the generosity of these people, Volunteers of America strengthens its legacy of caring. Planned gifts, at the donor's specification, contribute to the benefit of a program or service.

With deep gratitude, we remember and acknowledge Legacy Society Members here. As we move onward, we invite you to become a very special part of our over 120 year history, leaving a legacy through your personal financial commitment to Volunteers of America.

There are a number of ways that you can be involved in helping to advance our mission: Outright Gifts, Estates and Bequests, Real Estate, Securities and Stocks, Gift Annuities, Memorials and Tributes, Named Endowment Funds, In-kind Goods and Services, Vehicle Donation, Matching Gifts, Signature Event Sponsorships and Volunteers Services.

For more information on how you can be involved or to receive sample bequest language to provide to your attorney, please contact Joan Blick, Manager of Major and Planned Giving, at 720-264-3329 or jblick@voacolorado.org.

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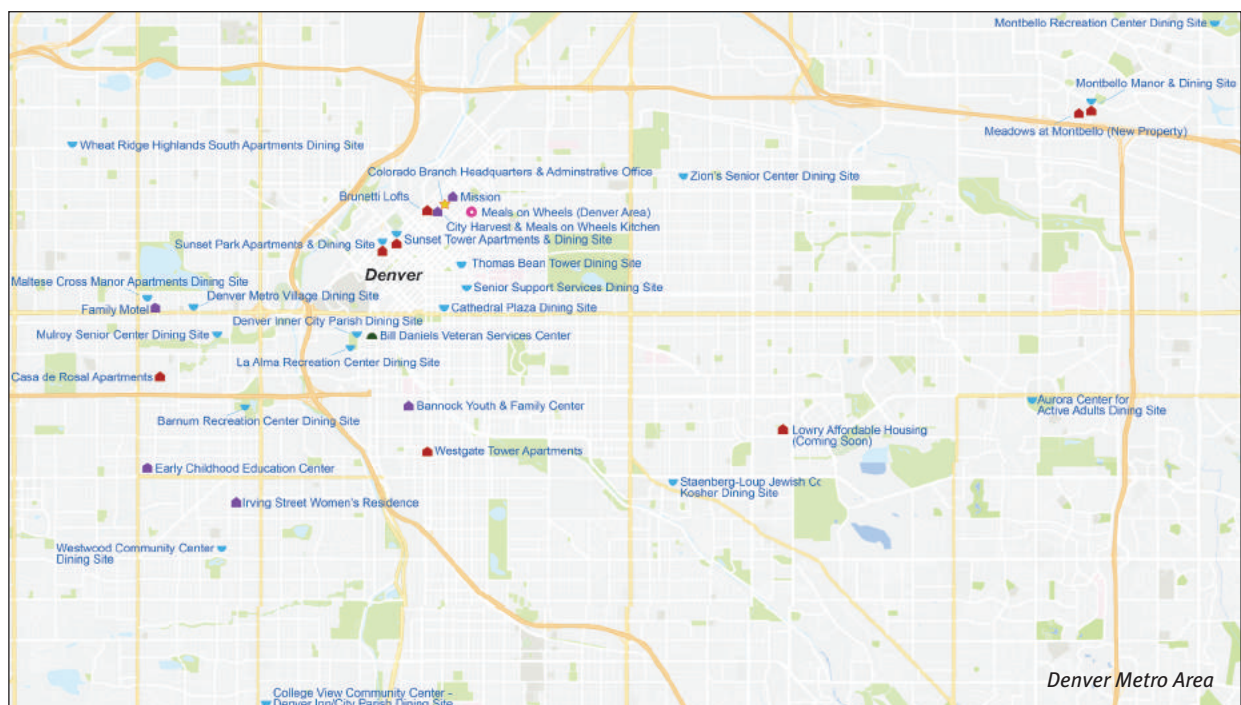
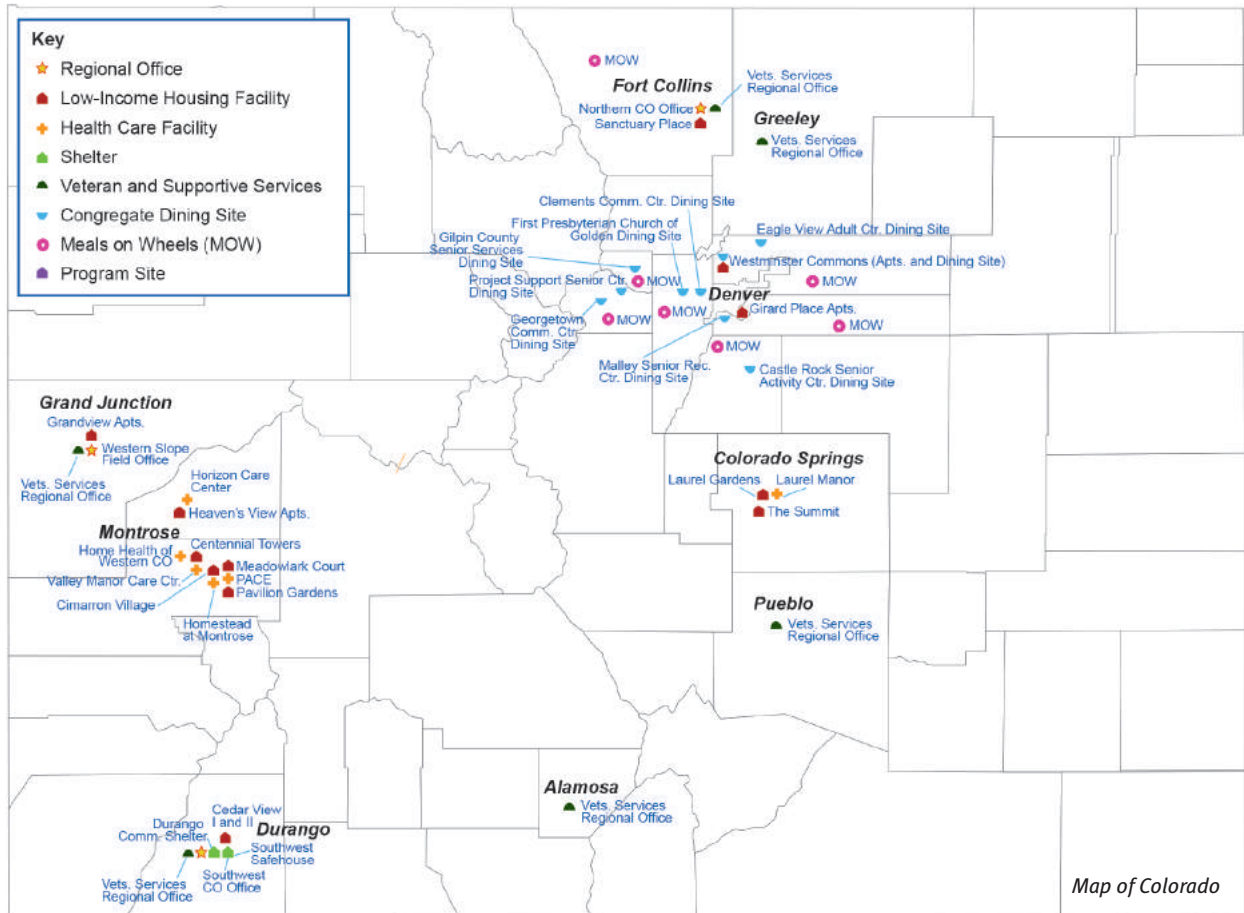
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VOLUNTEERS OF AMERICA

COLORADO BRANCH PROGRAMS



Denver Affordable Housing

Apartments for low income seniors and people with disabilities.

Casa de Rosal	735 Vrain Street, Denver, CO 80204
Girard Place Apartments	9900 E. Girard Avenue, Denver, CO 80231
Meadows at Montbello	4325 Carson Street, Denver, CO 80239
Montbello Manor	4355 Carson Street, Denver, CO 80239
Sunset Park	1865 Larimer Street, Denver, CO 80202
Sunset Park Senior Center	1865 Larimer Street, Denver, CO 80202
Sunset Towers	1925 Larimer Street, Denver, CO 80202
Westgate Tower Apartments	55 S. Lincoln Street, Denver, CO 80209

Aging and Nutrition Services

City Harvest Food Bank

2620 Larimer Street, Denver, CO 80205

Congregate Dining Sites:

Mile High Vineyard Arvada	5855 Wadsworth Bypass, Unit B, Arvada, CO 80003
Aurora Center for Active Adults	30 Del Mar Circle, Aurora, CO 80011
Barnum Recreation Center	360 Hooker Street Denver, CO 80219
Castle Rock Senior Activity Center	2323 N. Woodlands Blvd., Castle Rock, CO 80104
Cathedral Plaza	1575 Pennsylvania Street, Denver, CO 80203
Clements Community Center	1580 Yarrow Street, Lakewood, CO 80214
Denver Inner City Parish – College View Community Center	2525 S. Decatur Street, Denver, CO 80219
Eagle View Adult Center	1150 Prairie Center Parkway, Brighton, CO 80601
First Presbyterian Church of Golden	17707 W. 16th Avenue, Golden, CO 80401
Georgetown Community Center	613 6th Street, Georgetown, CO 80444
Gilpin County Senior Services	2960 Dory Hill Rd., Ste 100, Black Hawk, CO 80422
Project Support Senior Center	1402 Miner Street, Idaho Springs, CO 80452
Staenberg-Loup Jewish Community Ctr	350 S. Dahlia Street, Denver, CO 80222
La Alma Recreation Center	1325 W. 11th Avenue, Denver, CO 80204
Malley Senior Recreation Center	3380 S. Lincoln Street, Englewood, CO 80113
Maltese Cross Manor	1590 Yates Street, Denver, CO 80204
Denver Metro Village	1523 Quitman Street, Denver, CO 80204
Montbello Manor	4355 Carson Street, Denver, CO 80239
Montbello Recreation Center	15555 E. 53rd Avenue, Denver, CO 80239
Mulroy Senior Center	3550 W. 13th Avenue, Denver, CO 70204
Senior Support Services	846 E. 18th Avenue, Denver, CO 80218
Sunset Park Senior Center	1865 Larimer Street, Denver, CO 80202
Sunset Towers	1925 Larimer Street, Denver, CO 80202
Thomas Bean Towers	2350 Cleveland Place, Denver, CO 80205
Westminster Commons	3180 W. 76th Avenue, Westminster, CO 80030
Westwood Community Center	1000 S. Lowell Street, Denver, CO 80219
Wheat Ridge/Highland South Arts	6360 W. 38th Ave., Bldg B, Wheat Ridge, CO 80033
Zions Senior Center	5151 E. 33rd Avenue, Denver, CO 80207
Foster Grandparent Program	Serves Adams, Arapahoe, Boulder, Denver, El Paso, Jefferson and Larimer Counties
Gilpin/Clear Creek Transportation Program	Serves Gilpin and Clear Creek Counties
Healthy Aging Program	Serves Denver Metro Area
Meals on Wheels Program	Serves Adams, Arapahoe, Clear Creek, Denver, Douglas, Gilpin, Jefferson and Larimer Counties
Safety of Seniors Handyman Program	Serves Denver Metro Area
Seniors Nutrition Program	Serves Adams, Arapahoe, Clear Creek, Denver, Douglas, Gilpin, Jefferson and Larimer Counties
RSVP Program	Serves Denver, Douglas and Western Arapahoe Counties

Residential, Youth and Emergency Services

Bannock Youth and Family Center	455 Bannock Street, Denver, CO 80204
Brunetti Lofts	1316 26th Street, Denver, CO 80205
Camp POSTCARD	Serves Denver and Aurora
Church Services	2877 Lawrence Street, Denver, CO 80205
Early Childhood Education Center	321 S. Yates Street, Denver, CO 80219
Family Housing Program	Serves Denver County
Family Motel	4855 W. Colfax Avenue, Denver, CO 80204
Irving Street Women's Residence	601 S. Irving Street, Denver, CO 80219
The Mission	2877 Lawrence Street, Denver, CO 80205
Service Coordination	Serves residents of housing facilities

Veteran and Supportive Services

Support Services for Veteran Families (SSVF) at risk of homelessness.

Alamosa SSVF	529 Main Street, Suite A, Alamosa, CO 81101
Bill Daniels Veteran Services Center	1247 Santa Fe Drive, Denver, CO 80204
Clermont Commons	Denver, CO
Home Again	Serves La Plata, Montezuma, Dolores, Archuleta and San Juan Counties
Keys to Housing	Serves Denver Metro Area
Northern Colorado SSVF	405 Canyon Avenue, Fort Collins, CO 80550
One Home	Serves Denver Metro Area
Rapid Rehousing + Care	Serves Denver Metro Area
Rapid Rehousing and Diversion	Serves Denver Metro Area
Southern Colorado SSVF	522 Main Street, Pueblo, CO 81003
Southwestern Colorado SSVF	701 Camino Del Rio, Durango, CO 81301
Weld County SSVF	800 8th Avenue, Suite 100, Greeley, CO 80631
Western Slope Colorado SSVF	740 Gunnison Avenue, Grand Junction, CO 81501
Veteran Bridge Housing	Serves Denver Metro Area
Veteran Peer Program	Serves Denver Metro Area
Veteran Treatment Program	Serves Denver Metro Area
Women Veterans Transitional Program	Serves Denver Metro Area

Volunteer Services

Family Volunteer Program	Serves Denver Metro Area
Volunteer Program	Serves Denver Metro Area
Youth Volunteer Program	Serves Denver Metro Area

Colorado Housing

Apartments for low income individuals and families and people with disabilities.

Cedar View I	3160B E. Animas Village Dr., Durango, CO 81301
Cedar View II	3160 E. Animas Village Drive, Durango, CO 81301
Centennial Towers	430 S. 12th Street, Montrose, CO 81401
Cimarron Village Apartments	1811 Pavilion Drive, Montrose, CO 81401
Grandview Apartments	1501 N. 1st Street, Grand Junction, CO 81501
Heaven's View Apartments	1445 Porter Court, Delta, CO 81416
Laurel Gardens	3140 Mallard Drive, Colorado Springs, CO 80910
Meadowlark Court	2378 Robins Way, Montrose, CO 81401
Pavilion Gardens	2366 Robins Way, Montrose, CO 81401
Sanctuary Place	3732 Kunz Court, Fort Collins, CO 80526
The Summit	2795 Reeve Circle, Colorado Springs, CO 80906
Westminster Commons	3180 W. 76th Avenue, Westminster, CO 80030

Colorado Health Care

Semi-independent living with services.

Home Health of Western Colorado	300 North Cascade, Suite T9, Montrose, CO 81401
The Homestead at Montrose	1819 Pavilion Drive, Montrose, CO 81401
Horizons Health Care and Retirement Community	11411 Highway 65, Eckert, CO 81418
Laurel Manor Care Center	920 S. Chelton Road, Colorado Springs, CO 80910
PACE	2377 Robins Way, Montrose, CO 81401
Valley Manor Care Center	1401 S. Cascade, Montrose, CO 81401

Northern Colorado Services

Caring Companions	Serves Larimer County
Foster Grandparent Program	Adams, Arapahoe, Boulder, Denver, El Paso, Jefferson and Larimer Counties
Grocery Shopping Service	Serves Fort Collins and Loveland
Handyman Program	Serves Larimer County
Meals on Wheels	Serves Larimer County
RSVP	Serves Larimer County
Seniors' Nutrition Program	Serves Larimer County

Western and Southwestern Colorado Services

Congregate Dining Sites	Nine dining sites throughout Western Slope area
Durango Community Shelter	1055 Avenida Del Sol, Durango, CO 81301
Southwest Safehouse	Durango, CO

FINANCIALS

<i>Program</i>	<i># Persons Served 2017</i>	<i>Units of Service 2017</i>	<i>Units 2017</i>
Nutrition Services			
City Harvest	40,482	649,090	Lbs Food
Gilpin	120	11,100	Trips
Head Start Meals	107	31,554	Meals
Meals on Wheels-Denver	4,032	595,108	Meals
Senior Nutrition-Denver	4,105	189,491	Meals
Healthy Aging	434	1,045	Vol Hours
Volunteer Services/Special Events			
Basket of Joy	6,600	5,280	Fruit Bskts
Foster Grandparent*	3,453	99,978	Hours Service
Handyman Denver	1,209	4,691	Vol Hours
Thanksgiving & Christmas Baskets	12,000	3,000	Baskets
Martin Luther King Dinner	1,000	1,000	Meals
RSVP-Denver**	21,650	78,969	Vol Hours
Sunset Club	363	3,257	Hrs Service
Service Coordinators	432	10,582	Hrs Service
(Sunset Park, Sunset Towers, Westgate)			
Service Coordinators for Housing	419	5,929	Hrs Service
(Casa de Rosal, Montbello, Sanctuary, Westminster Commons, Girard)			
Volunteer Program	18,922	271,430	Vol Hours
Youth & Residential			
Adult Rehab	1,533	363	Spiritual Sessions
	1,303	29,156	Clothing Items
	3,404	54,106	Meals
	204	1,870	Food Boxes
Motel	3,808	41,565	Days Residence
Housing Stabilization/ Brandon Safe Haven	14	22,756	Days Care
Homeless Young Moms	56	15,828	Days Care
Camp POSTCARD (July 2017)	71	10,224	Hours Service
Family Housing	119	23,853	Days Care
Youth Transitional Housing	35	5,003	Days Care
OneHome	7	14	Units Service
GPD/Women Veterans	58	5,627	Days Care
Veterans Special Assistance	19	19	Enrollments
Support Services to Veteran Families/P2	748	7,813	Units Service
Support Services to Veteran Families/P1	415	4,443	Units Service
Rapid Rehousing + Care	26	620	Units Service
CCAP (Private Preschool)	14	171	Days Class
Head Start School	99	171	Days Class
Irving Street Women's Residence	63	8,834	Days Residence
Permanent Supportive Housing	17	2,140	Days Care
Brunetti Lofts	61	2,824	Days Care

<i>Program</i>	<i># Persons Served 2017</i>	<i>Units of Service 2017</i>	<i>Units 2017</i>
Northern Colorado Services			
Meals on Wheels-Larimer County	128	18,988	Meals
Senior Nutrition-Larimer County	940	22,681	Meals
Handyman Larimer County	418	2,577	Volunteer Hours
Grocery Shopping Larimer County	84	529	Deliveries
RSVP-Larimer County**	5,073	86,443	Volunteer Hours
Respite Care	152	2,512	Volunteer Hours
Southwest Colorado			
Durango Community Shelter	397	10,505	Days Residence
Southwest Safehouse	222	6,752	Days Residence
Affordable Housing			
Sunset Towers	139	48,735	Days Residence
Westgate Tower	55	18,615	Days Residence
Sunset Park	261	96,360	Days Residence
The Summit	609	172,301	Days Residence
Sanctuary Manor-Ft. Collins	62	22,202	Days Residence
Montbello	83	31,025	Days Residence
Cedar View I	32	10,435	Days Residence
Casa de Rosal	63	22,995	Days Residence
Westminster Commons	130	45,317	Days Residence
Cedar View II	25	8,571	Days Residence
Girard Place	14	7,417	Days Residence
Brunetti Lofts	61	21,250	Days Residence
Western Slope Affordable Housing			
Grand View	64	20,890	Days Residence
Heaven's View	47	14,814	Days Residence
Centennial Towers	46	14,025	Days Residence
Cimarron Village	34	11,155	Days Residence
Meadowlark	25	9,136	Days Residence
Pavilion Gardens	54	15,024	Days Residence
Laurel Gardens	42	18,980	Days Residence
Western Slope Service Coordination			
Grand View	70	8,640	Hours Service
Heaven's View	41	1,992	Hours Service
Centennial Towers	45	905	Hours Service
Cedar View I	32	340	Hours Service
Cedar View II	24	340	Hours Service
Cimarron Village	31	1,060	Hours Service
Meadowlark	30	1,000	Hours Service
Total People Served:	137,035	2,973,414	

Revenue

Public Support	3,208,022	16%
United Way	278,891	1%
Government Grants	13,932,938	70%
Service Fees and Others	2,606,501	13%
Total Revenue	\$20,026,352	100%

Expenses

Encouraging Positive Development	1,170,012	6%
Fostering Independence	9,175,539	45%
Promoting Self-Sufficiency	7,640,114	37%
Management and General	2,445,342	12%
Total Expenses	\$20,431,007	100%

*****Operating Revenue
Over Expenses** (\$404,655)

FY 2016: July 1, 2016 – June 30, 2017
Audited Financial Statements

Tax deductibility statement: Volunteers of America, Colorado Branch is a 501 (c)(3) tax-exempt organization, and as such is eligible to receive tax deductible contributions.

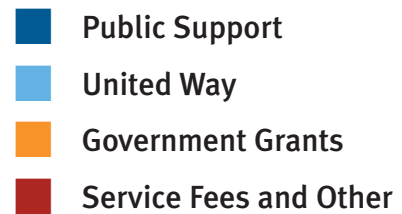
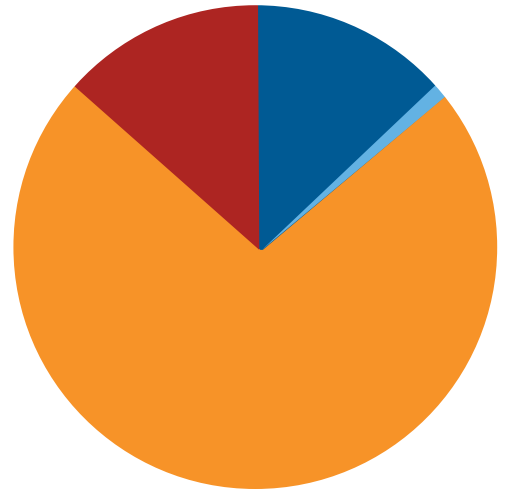
Volunteers of America Colorado Branch programs are available to all eligible people regardless of race, color, national origin, sexual orientation, gender, age, religion, or handicap.

* Foster Grandparents: 79% of this program budget comes from Federal Corporation fund (approximately \$591,000).

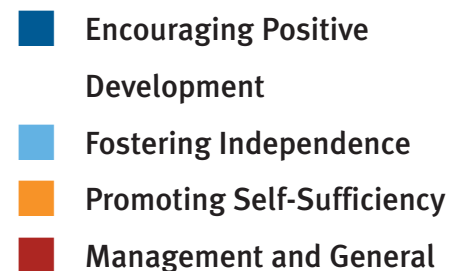
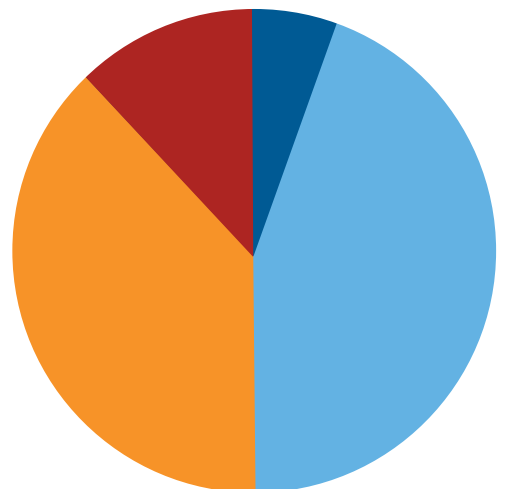
** RSVP: 56% of this program comes from Federal Corporation fund (approximately \$379,000).

*** Pension related changes of \$771,362 resulted in unrealized income. This non-cash transaction caused a change in assets of \$367,493.

Revenue



Expenses



COLORADO BRANCH

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Lindi Sinton, Vice President of Program Operations
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† Deceased

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