Transformation.

Report to the Community 2018
Dear Friends,

This last year of 2018 has certainly been one of transformation at Volunteers of America Colorado Branch. While our agency, more than ever, continues to successfully meet the needs of the most vulnerable among us, we also are undergoing a significant and exciting leadership change. Dianna L. Kunz will be retiring at the end of 2018 after having spent over 45 years here with us, with the last 25 years as our transformative and remarkable President and CEO. On behalf of our entire agency, the Board of Directors, and the community she has so faithfully served for so long, I can’t thank her enough for her dedication and service. We will miss her!

When Dianna announced her retirement at the beginning of 2018, we knew that we had our work cut out for us in finding the next President and CEO who would not only build on the foundation that has been laid, but also, lead us into new and innovative ways to care for and transform the lives of those most in need in Colorado. I’m excited to announce that we have that leader! Drawing on the knowledge of our Board of Directors, as well as Volunteers of America National’s team of experts and many others in our community, we created a search committee of six members. After evaluating 180 external and internal candidates through a rigorous five-step process over nine months, we found David Schunk, an energetic, experienced, and passionate leader who has successfully served in a wide variety of for-profit and non-profit community leadership roles. We’re thrilled he agreed to join the team in November 2018 and delighted by the steps he’s taken to embrace our organization as his new home. We are looking forward to introducing Dave to our key funding partners, volunteers, and donors throughout this coming year.

Sincerely,

Geoff Lewis,
Chairman of the Board of Directors

MESSAGE FROM THE CHAIRMAN OF THE BOARD

OUR MISSION STATEMENT
Volunteers of America Colorado Branch seeks to identify and serve the basic needs of the most vulnerable individuals and families in the communities we serve.

2018 AWARDS
Each year, Volunteers of America gives awards to individuals, businesses, and foundations that have gone above and beyond in their service to our mission. We are pleased to announce the 2018 Annual Award recipients:

<table>
<thead>
<tr>
<th>EXCELLENCE IN GOVERNMENT</th>
<th>OUTSTANDING CORPORATION</th>
<th>OUTSTANDING FOUNDATION</th>
<th>SPECIAL FRIEND</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver Police Department</td>
<td>Wells Fargo</td>
<td>The Mohar Foundation</td>
<td>Wesley Geary, III</td>
</tr>
</tbody>
</table>
Dear Friends,

I am beyond excited and extremely grateful to join Volunteers of America Colorado Branch, a wonderful and leading organization engaged in the noble and worthy cause of providing hope and compassion to those most vulnerable in our community. While I have long admired the hard work and leadership that Dianna and her team have accomplished in addressing those in need, in my very short tenure here so far, I continue to wake up each day in wonder and amazement at the breadth, depth, and results of our programs and our 350 plus compassionate, caring and smart employees that deliver these much needed services.

The people we serve are hungry not just for a meal, but more importantly, for a healthy relationship. Over my years of serving in this community, I have seen first-hand that a meal is a chance at a relationship and a relationship is a chance at a transformed and productive life. At Volunteers of America Colorado Branch we serve up nearly 1 million meals annually and follow that up with incredible relationship building and life-giving programs that provide over 140,000 Coloradans the opportunity for a transformed and productive life. I hope you will have the opportunity to read and learn (as I am), more about these services in the pages that follow.

I want to give my most heartfelt thank you and appreciation to Geoff, the Board of Directors and especially to Dianna for allowing me to join this team and for the tremendous greeting and leadership transition process that has been provided for me. I also want our wonderful employees and, most of all, our very special residents, guests, and clients to know that I am honored to serve you and committed to providing my very best to you each and every day. I can’t wait to get started!

Sincerely,

David Schunk,
President and CEO
November 7th marked the beginning of a new chapter in Volunteers of America Colorado’s 122-year history; David K. Schunk assumed the position of CEO and President succeeding Dianna Kunz who served in the role for more than 25 years.

Schunk was offered the position after a lengthy search completed by Kunz and Volunteers of America Colorado’s Board of Directors following Kunz’s announcement of retirement in January.

“I feel very fortunate and beyond excited to join an organization whose incredible work I have admired so much over the years,” Schunk expressed.

Schunk is no stranger to working with vulnerable populations; he was previously Chief Financial Officer for a neighboring leading non-profit organization, the Denver Rescue Mission (DRM). He continues to volunteer there by regularly serving meals and has participated in numerous short-term mission trips to Honduras, Mexico, and other under-served communities in the United States. He has also sat on the board of several non-profit organizations including Save Our Youth and DRM.

During nearly eight years at DRM, he participated in strategic leadership and directed all Administrative functions in addition to leading several strategic and significant real estate development projects. Prior to his role at DRM, he served in a variety of C-level and senior management positions at companies including IHS, Intelligent Electronics, Verio/NTT,
GE Technology Services, and StorageTek. He also founded and/or profitably grew small businesses in IT, manufacturing, event services and private equity during this time.

Schunk holds his MBA from the University of Denver’s Daniels College of Business, and a Bachelor of Science degree in Finance from the University of Colorado.

“Volunteers of America Colorado been delivering high quality services in the most compassionate manner to the most vulnerable individuals throughout Colorado for a very long time,” Schunk stated. “In this role, while I have still a lot to learn about the breadth and depth of this organization, I’d like to see Volunteers of America Colorado sustain and grow the ministry of service legacy that has been built here for the last 122 years.”

Kunz will continue working for Volunteers of America until Schunk is fully acclimated in his new position. She stated, “We are lucky to have found an individual with a strong set of leadership skills as well as a shared passion for service to the individuals and families served by Volunteers of America.” Schunk is a father of three and has lived in Colorado for most of life. He currently resides in Centennial with his wife, Kathy, and their golden retriever. In his free time, he enjoys his house church and all things outdoors, and recently completed a backpacking trip down the Grand Canyon.

Schunk brings the same adventurous enthusiasm to his new role as president and CEO and is eager to expand Volunteers of America’s “church without walls,” which focuses on the spirit of service and giving.

He was thrilled to learn how many exciting volunteer opportunities are available within the organization. He and his wife, Kathy, are delivering meals to homebound seniors on one of the organization’s local Meals on Wheels routes to start; however, he plans to expand his volunteerism throughout the many volunteer opportunities available at Volunteers of America programs, and hopes others will do the same.

**VOLUNTEERS OF AMERICA WINS STATE GRANT TO EXPAND RAPID REHOUSING + CARE ACROSS COLORADO**

Rapid Rehousing has shown tremendous progress; however, it sometimes is not as effective for three main groups of people: those with mental illness, those focusing on re-entry into society after periods in the criminal justice system, and those who have been homeless for a long period of time. Programs like Permanent Supportive Housing and Transitional Housing don’t fit the specific needs of this population and can be expensive to administer. Knowing this, Volunteers of America launched a pilot program in January of 2017: Rapid Rehousing + Care (RR+C).

The new model recognizes that the most vulnerable citizens need more support – a dedicated housing navigator, a longer period of time receiving financial rental assistance, help signing up for disability or benefits, and behavioral healthcare. After the first year, Volunteers of America’s RR+C program exceeded expectations resulting in 100% of client households permanently housed when exiting the program and a 0% recidivism rate.

The yearly cost to house a client in transitional housing is $20,000; the cost to house someone through the RR+C program for one year is $8,300.

Cities and organizations are taking notice. A few months ago at a State Housing Board Meeting, the Colorado’s Director of the Office on Homeless Initiatives announced a three-year grant award to Volunteers of America to continue and expand the RR+C program. Thanks to this grant, we will aim to house 110-150 clients per year over the next three years.

Volunteers of America was selected out of seven other applicants to receive this grant and we were chosen in part for our amazing RR+C team, our program infrastructure, and our innovative cost-saving measures to work off existing processes. We are excited for the opportunity to expand this program across the state of Colorado and into rural areas.
OVERVIEW

From the moment you open the door to this stunning RiNo property, you’ll know you’re home. Everything you could possibly need is in reach as you surround yourself with the most bustling neighborhood in Denver. Enjoy coffee and a pastry from your eat-in kitchen while listening to the soothing beats streaming from your built-in entertainment system. One of the rare properties in town to offer 360° mountain views, and you can be on the highway in just minutes to go hit the slopes. Family room is ideal for entertaining or helping the kids with their homework. Central heating and cooling will make sleeping in any season pure bliss especially when you recline in your master suite. You’ll be amazed at how much storage there is for you and your family. Don’t wait, this home will surely move fast.

PROPERTY DETAILS

DAYS ON PL: 1
PARKING: Street
LOT SIZE: SF
PSF: TBD
MLS ID: N/A
TYPE: Residential/Wagon
STYLE: Low Rise (1-3)
ARCHITECTURE: Urban Contemporary
SELLER: Owner
ABOVE GRADE SQFT: 68 SF
FINISHED SQFT: 68 FSF
TOTAL SQFT: 68 TSF
HOA FEES: $0.25/15 min.
YEAR BUILT: 2001
FACES: 360° View

ADDITIONAL DETAILS

CITY: Denver
SCHOOL DISTRICTS: Denver 1
ELEMENTARY SCHOOL: Gilpin
JUNIOR HIGH SCHOOL: Bruce Randolph
HIGH SCHOOL: Manual
TAXES: $50
COUNTY: Denver
HEAT DELIVERY: Forced Air
HEAT FUEL: Gas
COOLING: Air Conditioning-Central
WATER: Public
SEWER: Public
BASEMENT: Unfinished
YEAR OF CONSTRUCTION: 2001
CITY LIVING FOR FOUR

Rising housing costs and continued development are pushing Colorado's families onto the streets.

A car is often their only option for shelter, and we walk by them everyday without even noticing.

Volunteers of America provides housing, food, and support to help these families get back on their feet.

This is the point we tried to drive home with a car installation piece that was recently debuted at RiNo’s Holiday Bazaar, a "festive weekend-long party and holiday pop-up shopping experience."

In the week leading up to the Bazaar, PorchLight Real Estate Group advertised the lived-in car as a "stunning RiNo property" on their website, Zillow.com, social media pages, and print materials (see previous page), like any other home or apartment for sale. A dashboard cluttered with McDonald's bags was described as an "eat-in kitchen." Four car seats translated to four bedrooms.

Passersby at the Bazaar had the opportunity to explore the installation guided by a licensed PorchLight real estate agent on site, and, hopefully, gain perspective on how a homeless family living out of their car might experience the world.

Printed materials inside the car explained the layout of the "property" and its unique features accompanied by statistics about homelessness. They also posed thought-provoking questions to the viewer like, "Without running water, where would you shower or go to the bathroom?"

The ultimate goal of the installation piece, created with the help of local advertising agency, The Integer Group, was to bring awareness to the all too common plight of homeless families living out of their cars.

The piece also gave a call for action, urging people to give to Volunteers of America Colorado through a text-to-donate option.
ONE DETAIL CHANGES A LIFE

Rodney Pigford rises before the sun most days, hoping to get a jumpstart before heading to work with the rest of Denver. During lunch breaks, he attends to personal business, and spends his evenings relaxing and watching movies he rented at the local library.

Rodney lives modestly, but enjoys his simple routine. He enjoys giving back to his community even more.

He is just like you or I, if not for one detail – he used to be homeless.

Rodney’s journey to homelessness was heartbreaking. When his mom became ill in 2009, he dropped everything to take care of her, spending more than five years by her side before she passed away.

“There really wasn’t a plan,” he said. “When my mom got sick, I had to be there for her. I knew I was going to end up homeless.”

Thankfully, Rodney’s story didn’t end there.

Following her death, he slept in a shed behind a small business in Five Points in exchange for maintaining the property’s grounds. Most days, he washed up with a hose and ironed his clothes on a makeshift ironing board created with wood and a towel.

He also found a second home at the Volunteers of America Colorado Mission, where he spent most of his free time.

“If I wasn’t working, I was at Volunteers of America volunteering,” Rodney recalls. “It kept me from being out in the streets doing wrong.”

Before ever drawing a paycheck, he was twice voted Employee of the Month at the Mission due in large part to the amount of time he dedicated to volunteering, often after-hours.

His hard work and dedication did not go unnoticed, and after nearly two years of continuous volunteering, he was offered a full-time position with Volunteers of America in the Michael Kern Kitchen where he still happily works today.

With the help of his new coworkers and friends, Rodney was recently able to secure a small, low-income apartment of his own again.

Rodney’s modest routine has not changed much since then. He still rises early, but now in a bed. He rides the bus every day to his new job at the kitchen and still volunteers at the Mission in his free time. He doesn’t have much, but feels lucky and continues to pursue his goals.

Rodney reflects on his success with kind words for the organization that gave him an opportunity: "Volunteers of America has been a blessing for me - it really has."
ABOVE: A group of campers pose in front of the Rocky Mountains at Camp P.O.S.T.C.A.R.D. (Peace Officers Striving To Create and Reinforce Dreams), a free week-long camp designed to benefit low-income 11 and 12-year-olds from Denver and Aurora.

ABOVE: Three women connect at "I Remember Mama," a high tea and brunch event to honor elderly women who might otherwise be alone on Mother’s Day.

ABOVE: Vietnam War-era veterans are thanked for their service and presented with a commemorative lapel pin during a ceremony at the Bill Daniels Veteran Services Center this past fall.

ABOVE: Country music superstar Rodney Atkins performs at this year’s Western Fantasy which raised $1.33 million for our programs. The annual Western-themed gala has been our largest fundraising event for 25 years.

ABOVE: Students at the Early Childhood Education Center, aged 3-5, perform a dance at their year-end party for the Head Start Program.

BELOW: A volunteer distributes side dishes to a family to complete their Christmas meal basket. More than 3,000 Thanksgiving and Christmas meal baskets were given to low-income families and individuals this year.
The Ballington & Maud Booth Legacy Society acknowledges the leadership of individuals who have provided a planned gift to Volunteers of America. Through the generosity of these people, Volunteers of America strengthens its legacy of caring. Planned gifts, at the donor's specification, contribute to the benefit of a program or service.

With deep gratitude, we remember and acknowledge Legacy Society Members here. As we move onward, we invite you to become a very special part of our over 120-year history, leaving a legacy through your personal financial commitment to Volunteers of America.

There are a number of ways that you can be involved in helping to advance our mission: Outright Gifts, Estates and Bequests, Real Estate, Securities and Stocks, Gift Annuities, Memorials and Tributes, Named Endowment Funds, In-kind Goods and Services, Vehicle Donation, Matching Gifts, Signature Event Sponsorships and Volunteers Services.

For more information on how you can be involved or to receive sample bequest language to provide to your attorney, please contact Joan Blick, Manager of Major and Planned Giving, at 720-264-3329 or jblick@voacolorado.org.
KEY FUNDING PARTNERS

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Volunteers of America Guild
The Melvin and Elaine Wolf Foundation
Xcel Energy Foundation

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Breakthrough Beverages
Brownstein Hyatt Farber and Schreck, LLC
Bryan Cave LLC
BOAC
Burns MacDonald
CBS4 Denver
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CIGNA
Colliers International
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Coors Distributing Company
CP Company
DaVita
Delta Dental
Denver Broncos Football Club
Denver Community Credit Union
Denver Management Advisors
Denver Mattress
Eaton Metal Products Company
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MolsonCoors
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Newmont Mining

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Colorado State Division of Housing
CNCS
Denver Great Kids Head Start
Denver Human Services
Denver Pre-School Program
Denver Regional Council of Governments
Energy Outreach Colorado
FEMA
La Plata County
La Plata County United Way
Larimer County Department of Human Services
LEAP
Mile High United Way
USDAs
U.S. Department of Health and Human Services (HHS)
U.S. Department of Housing and Urban Development (HUD)
U.S. Department of Justice
United Way of Larimer County
United Way of Southwestern Colorado
Veterans Administration

Nexgen Resources
Osage Initiatives
The Pauls Corporation
PCL Construction Enterprises, Inc.
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Saunders Construction
SCL Health Systems
Shane Company
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UMB Bank Colorado
University of Denver
Wells Fargo Bank
Western Paper Distributors
# Financials

**FY 2017: July 1, 2017 - June 30, 2018**

## Aging and Nutrition Services

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Harvest</td>
<td>40,299</td>
<td>646,154</td>
<td>Lbs Food</td>
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<tr>
<td>Gilpin</td>
<td>125</td>
<td>10,911</td>
<td>Trips</td>
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<tr>
<td>Head Start Meals</td>
<td>102</td>
<td>38,586</td>
<td>Meals</td>
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<tr>
<td>Meals on Wheels – Denver</td>
<td>3,957</td>
<td>594,320</td>
<td>Meals</td>
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<tr>
<td>Senior Nutrition – Denver</td>
<td>4,105</td>
<td>191,185</td>
<td>Meals</td>
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<tr>
<td>Healthy Aging</td>
<td>404</td>
<td>1,043</td>
<td>Volunteer Hours</td>
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<tr>
<td>Foster Grandparent</td>
<td>2,758</td>
<td>91,878</td>
<td>Hours Service</td>
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<tr>
<td>Handyman Denver</td>
<td>802</td>
<td>6,837</td>
<td>Volunteer Hours</td>
</tr>
</tbody>
</table>

## Volunteer Services/Special Events

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Basket of Joy</td>
<td>6,600</td>
<td>5,280</td>
<td>Fruit Baskets</td>
</tr>
<tr>
<td>Thanksgiving &amp; Christmas Baskets</td>
<td>15,360</td>
<td>3,072</td>
<td>Baskets</td>
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<tr>
<td>Martin Luther King Dinner</td>
<td>650</td>
<td>650</td>
<td>Meals</td>
</tr>
<tr>
<td>RSVP – Denver</td>
<td>22,746</td>
<td>84,787</td>
<td>Volunteer Hours</td>
</tr>
<tr>
<td>Sunset Club</td>
<td>234</td>
<td>2,250</td>
<td>Hours Service</td>
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<tr>
<td>Volunteer Program</td>
<td>19,028</td>
<td>272,149</td>
<td>Volunteer Hours</td>
</tr>
</tbody>
</table>

## Residential, Youth, and Emergency Services

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adult Rehab</td>
<td>1,550</td>
<td>350</td>
<td>Spiritual Sessions</td>
</tr>
<tr>
<td>Service Coordinators</td>
<td></td>
<td></td>
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<tr>
<td>(Sunset Park, Sunset Towers, Westgate)</td>
<td>464</td>
<td>6,692</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Family Housing</td>
<td></td>
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<tr>
<td>Youth Transitional Housing (YTP)</td>
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<td></td>
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<tr>
<td>Permanent Supportive Housing</td>
<td>433</td>
<td>8,255</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Motel</td>
<td>3,634</td>
<td>42,040</td>
<td>Days Residence</td>
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<tr>
<td>Housing Stabilization/Brandon Safe Haven</td>
<td>56</td>
<td>14,988</td>
<td>Days Care</td>
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<tr>
<td>Family Housing</td>
<td>83</td>
<td>19,626</td>
<td>Days Care</td>
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<tr>
<td>Youth Transitional Housing</td>
<td>65</td>
<td>18,911</td>
<td>Days Care</td>
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<tr>
<td>Permanent Supportive Housing</td>
<td>29</td>
<td>9,461</td>
<td>Days Care</td>
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<tr>
<td>One Home</td>
<td>34</td>
<td>49</td>
<td>Units Service</td>
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<tr>
<td>GPD/Women Veterans</td>
<td>106</td>
<td>7,806</td>
<td>Days Care</td>
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<tr>
<td>Veterans Special Assistance</td>
<td>22</td>
<td>22</td>
<td>Enrollments</td>
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<tr>
<td>Support Services to Veteran Families/P1</td>
<td>325</td>
<td>5,794</td>
<td>Units Service</td>
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<td>Support Services to Veteran Families/P2</td>
<td>767</td>
<td>7,127</td>
<td>Units Service</td>
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<td>Support Services to Veteran Families/P3</td>
<td>238</td>
<td>3,401</td>
<td>Units Service</td>
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<tr>
<td>Rapid Rehousing + Care</td>
<td>122</td>
<td>2,183</td>
<td>Units Service</td>
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<tr>
<td>CABHI – Keys</td>
<td>80</td>
<td>934</td>
<td>Units Service</td>
</tr>
<tr>
<td>Camp P.O.S.T.C.A.R.D.</td>
<td>87</td>
<td>128</td>
<td>Hours Service</td>
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<tr>
<td>CCAP (Private Preschool)</td>
<td>12</td>
<td>175</td>
<td>Days Class</td>
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<tr>
<td>Head Start School</td>
<td>97</td>
<td>175</td>
<td>Days Class</td>
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<tr>
<td>Irving Street Women's Residence</td>
<td>36</td>
<td>8,596</td>
<td>Days Residence</td>
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<tr>
<td>Brunetti Lofts</td>
<td>69</td>
<td>2,640</td>
<td>Days Care</td>
</tr>
</tbody>
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## Northern Colorado Services

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meals on Wheels – Larimer County</td>
<td>130</td>
<td>19,044</td>
<td>Meals</td>
</tr>
<tr>
<td>Senior Nutrition – Larimer County</td>
<td>1,130</td>
<td>21,887</td>
<td>Meals</td>
</tr>
<tr>
<td>Handyman Larimer County</td>
<td>419</td>
<td>2,167</td>
<td>Volunteer Hours</td>
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<tr>
<td>Grocery Shopping Larimer County</td>
<td>141</td>
<td>2,204</td>
<td>Deliveries</td>
</tr>
<tr>
<td>RSVP – Larimer County**</td>
<td>5,102</td>
<td>91,296</td>
<td>Volunteer Hours</td>
</tr>
<tr>
<td>Respite Care</td>
<td>190</td>
<td>3,427</td>
<td>Volunteer Hours</td>
</tr>
</tbody>
</table>

## Southwest Colorado

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Durango Community Shelter</td>
<td>358</td>
<td>10,167</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Southwest Safehouse</td>
<td>287</td>
<td>7,365</td>
<td>Days Residence</td>
</tr>
</tbody>
</table>

## Affordable Housing

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sunset Towers</td>
<td>138</td>
<td>50,370</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Westgate</td>
<td>57</td>
<td>18,250</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Sunset Park</td>
<td>276</td>
<td>94,900</td>
<td>Days Residence</td>
</tr>
<tr>
<td>The Summit</td>
<td>619</td>
<td>176,728</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Sanctuary – Ft. Collins</td>
<td>66</td>
<td>22,235</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Meadows at Montbello</td>
<td>96</td>
<td>29,520</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Montbello</td>
<td>85</td>
<td>28,835</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Cedar View I</td>
<td>33</td>
<td>10,472</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Casa de Rosal</td>
<td>63</td>
<td>24,090</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Westminster Commons</td>
<td>132</td>
<td>43,800</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Cedar View II</td>
<td>25</td>
<td>8,801</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Girard Place</td>
<td>16</td>
<td>5,187</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Laurel Gardens</td>
<td>54</td>
<td>17,223</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Brunetti Lofts</td>
<td>77</td>
<td>20,752</td>
<td>Days Residence</td>
</tr>
</tbody>
</table>

## Western Slope Affordable Housing

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand View</td>
<td>62</td>
<td>22,210</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Heaven’s View</td>
<td>50</td>
<td>14,596</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Centennial Towers</td>
<td>40</td>
<td>14,509</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Cimarron Village</td>
<td>35</td>
<td>10,645</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Meadowlark</td>
<td>27</td>
<td>9,688</td>
<td>Days Residence</td>
</tr>
<tr>
<td>Pavilion Gardens</td>
<td>48</td>
<td>12,985</td>
<td>Days Residence</td>
</tr>
</tbody>
</table>

## Western Slope Service Coordination

<table>
<thead>
<tr>
<th>Program</th>
<th>Persons Served</th>
<th>Units of Service</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand View</td>
<td>78</td>
<td>9,440</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Heaven’s View</td>
<td>48</td>
<td>1,872</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Centennial Towers</td>
<td>40</td>
<td>1,064</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Cedar View I</td>
<td>32</td>
<td>468</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Cedar View II</td>
<td>25</td>
<td>456</td>
<td>Hours Service</td>
</tr>
<tr>
<td>Cimarron Village</td>
<td>36</td>
<td>931</td>
<td>Hours Service</td>
</tr>
</tbody>
</table>

## Total People Served:

**141,105** | **2,994,408**
Revenue

Public Support $3,438,084 15%
United Way $272,355 1%
Government Grants $16,572,565 71%
Service Fees and Others $2,954,279 13%
Total Revenue $23,237,283 100%

Expenses

Encouraging Positive Development $1,447,762 6%
Fostering Independence $9,433,992 40%
Promoting Self-Sufficiency $10,125,746 43%
Management and General $2,364,692 11%
Total Expenses $23,372,192 100%

Operating Revenue over Expenses $(134,909)

FY 2017: July 1, 2017 - June 30, 2018
Audited Financial Statements

Tax deductibility statement: Volunteers of America, Colorado Branch is a 501 (c)(3) tax exempt organization, and as such is eligible to receive tax deductible contributions.

Volunteers of America Colorado Branch programs are available to all eligible people regardless of race, color, national origin, sexual orientation, gender, age, religion, or handicap.
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† Deceased

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303.297.0408
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